
**NORTH EAST LOCAL HEALTH INTEGRATION NETWORK
BOARD OF DIRECTORS**

MINUTES OF PROCEEDINGS

**WHA Auditorium
Moose Factory, ON**

Friday, February 27, 2009

CALL TO ORDER

Chair Mathilde Gravelle Bazinet called the meeting to order at 9:00 a.m.

ROLL CALL

Members in Attendance: Mathilde Gravelle Bazinet, Chair (Nipissing Planning Area)
Marc Dumont (Timiskaming Planning Area)
Gisèle Guénard Vice-Chair (Sudbury/Manitoulin Planning Area)
Peter Vaudry (Algoma Planning Area)
Dr. Donald Stemp (Nipissing Planning Area)
Randy Kapashesit (James Bay/Hudson Bay Planning Area)
Brenda Roseborough (Sudbury/Manitoulin Planning Area)
Leah Welk (Parry Sound Planning Area)

Staff: Rémy Beaudoin, Chief Executive Officer
Lise Boucher, Corporate Executive Assistant/Recording Secretary
Martha Auchinleck, Senior Director, Performance, Contract and Allocation
Cynthia Stables, Senior Corporate Advisor
Eileen Clarke, Legal Counsel
Gertie Mai Muise, Consultant, Planning, Integration and Community
Engagement (Aboriginal, First Nation, Metis)

Regrets: Johanne Labonté (Cochrane Planning Area)

WELCOME AND INTRODUCTION

Chair Mathilde Gravelle Bazinet welcomed members of the public participating in person and by teleconference to the open Board Meeting for the North East LHIN. A brief overview of the Procedural Guidelines for Open Board Meetings and introduction of the Board Directors and North East LHIN staff was communicated to the public.

Leo Loone opened the meeting with Cree prayer.

DECLARATION OF CONFLICT OF INTEREST

No conflicts of interest were declared or identified.

AGENDA***{Motion 2009-115}***

Moved by Leah Welk, seconded by Marc Dumont, that the Agenda be approved with changes. Additions to the agenda were introduced:

- 1) add under New Business – matter of supporting project – Cassellhome*
- 2) Presentation – two presentations in regards to the WAHA*
 - a. Oscar Poloni, Consultant, KPMG*
 - b. Eileen Clarke, LHIN Legal Counsel*

(Carried)

MINUTES OF PAST MEETING***{Motion 2009-116}***

Moved by Peter Vaudry, seconded by Gisèle Guénard,

That the Minutes of the Proceedings for the Regular Board of Directors Meeting of Friday, January 30, 2009 be approved with corrections:

Leah Welk arrived late, however was present, please add to presence roster at the start of the minutes.

Please change wording to

Page 108 – governance – accepted a position instead of accepted a post in regards to Johanne Labonte

(Carried)

PRESENTATIONS**WEENEEBAYKO AREA HEALTH AUTHORITY - WAHA**

First presentation - Oscar Poloni presented an overview of the current status of the integration process of WAHA.

Oscar has been working since August 2008 with the WHA, JBGH and LHIN to make this process a reality.

In 2007 the federal and provincial Ministers of Health, as well as First Nations Chiefs and the Mayor of Moosonee signed a Framework Agreement in order to establish an integrated health system for the James and Hudson Bay communities.

Second presentation - Eileen Clarke focused on the process that each hospital entities, JBGH and WHA must follow prior to the signing of the Transfer Agreement.

The role of the LHIN - The LHIN is there to ensure the communities' expectations in regards to WAHA are fully met. This includes the expectations from all the parties involved; the Provincial, First Nations and Métis Peoples and the town of Moosonee.

JBGH must still give notice to the NE LHIN that it has the intention of voluntary integration in order to have voluntary integration activated. The NE LHIN then has the opportunity to say no to stop the voluntary integration if the interest of the community was found to not be fulfilled; this is to ensure that the community needs are met.

PRESENTATIONS (Continued)

The WAHA Board will be a community based Board and would sign an Accountability Agreement with the North East LHIN.

BUSINESS ARISING FROM THE MEETING OF FRIDAY, JANUARY 30, 2009

No business arising from that meeting.

REPORT FROM THE CHAIR**Mathilde Gravelle Bazinet (Nipissing Planning Area)**

Board Chair's Activities In addition to routine Administrative duties, the following activities and visits were carried out on behalf of the Board:

- February 4 Teleconference re: Update on SAH
- February 10 1) Videoconference – Access to Care
 2) Meeting – CEO and Chairs of Cassellhome for the Aged re: Supportive Housing Project
- February 11 1) Meeting with Jamie Restoule – Health Director – Union of Ontario Indians and with Gertie Mai Muise
 2) Meeting – Group of Active Parents re: Integration of children's services for OKP – North Bay
- February 12 Presentation to International Association of Administrative Professionals (IAAP)
- February 13 Interview – Lawrence Martin – Wawatay Radio – Timmins re: LHIN & WAHA Integration
- February 14 Interview – Craig Perdue – Rogers – SSM re: Challenges of NE hospitals
- February 17 Interview – Governance Committee; re: vacancy– Nipissing Candidate
- February 18 Meeting – Tess Romain – EA to Minister Caplan - Toronto
- February 19 1) Chairs & CEO's Meeting in Toronto
 2) Interview – Governance Committee; re: vacancy – Nipissing Candidate
- February 20 1) Teleconference re: Logistics for Board Meeting in James Bay
 2) Meeting – France Gélinas – MPP Nickel Belt
- February 24 Teleconference – David Ramsay – MPP Timiskaming-Cochrane
- February 25 Meeting – Northern Ontario School of Medicine (NOSM)
- February 26 1) Board Development Session – Moose Factory
 2) Audit Committee Meeting – Moose Factory
 3) Governance Committee Meeting – Moose Factory
- February 27 Board Meeting - Moose Factory

Board Members' Activities – con't**Gisèle Guénard (Sudbury/Manitoulin Planning Area)**

Jan 19 Teleconference - Governance
 Jan 27 Teleconference Audit Committee and Governance
 Jan 29 Board Related Meetings
 Jan 30 Board meeting
 Jan-Feb Work & Communications ongoing re succession planning & upcoming Board Vacancies
 Feb 23 Rotary Club presentation
 Feb 24 Sudbury District Nurse Practitioner Clinics AGM/Invited
 Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs

Marc Dumont (Timiskaming Planning Area)

Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs – Moose Factory

Brenda Roseborough (Sudbury/Manitoulin Planning Area)

Feb 4 Meeting with Gisèle Guénard regarding January Board Meeting - update
 February Throughout the month, several teleconference in regards to Governance issues
 Feb 17 Interview – Governance Committee; re: vacancy – Nipissing Candidate
 Feb 19 Interview – Governance Committee; re: vacancy – Nipissing Candidate
 Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs - Moose Factory

Dr. Donald Stemp (Nipissing Planning Area)

Feb 13 HPAC Teleconference
 Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs – Moose Factory

Leah Welk (Parry Sound Planning Area)

Feb 5 Meeting with Donald Saunderson & John Lee
 Feb 13 West Parry Sound Health Centre re: Wrap Around
 Feb 17 Meeting with The Friends HSP re: for new proposed building project
 Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs

Peter Vaudry (Algoma Planning Area)

Feb 4 Teleconference – Governance Committee
 Feb 5 Met with COO from SAH
 Feb 10 Teleconference on Technical aspects of provincial initiatives
 Feb 11 Meeting in SSM on health care- follow-up to previous meeting with MPP as a result of a SSM Council resolution.
 Feb 17 Interview – Governance Committee; re: vacancy – Nipissing Candidate
 Feb 19 Interview – Governance Committee; re: vacancy – Nipissing Candidate
 Feb 26 Board Related Meetings and meeting with WAHA Board - Moose Factory
 Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs – Moose Factory

Board Members' Activities – con't**Randy Kapashesit (James Bay/Hudson Bay Planning Area)**

Jan 16 Joint meeting of the JBGH and WHA boards in Timmins
Feb 16 Meeting with Lawrence Martin
Feb 18 Meeting with the interim CEO for WAHA – Moose Factory
Feb 26 Board Related Meetings and meeting with WAHA Board – Moose Factory
Feb 27 Board Meeting and Meeting with Hudson and James Bay region Chiefs – Moose Factory

Johanne Labonté (Cochrane Planning Area)

February No activities reported

REPORT FROM THE CHIEF EXECUTIVE OFFICER AND SENIOR MANAGEMENT

Rémy Beaudoin, Chief Executive Officer

Martha Auchinleck, Senior Director, Performance, Contract and Allocation

Terry Tilleczek, Senior Director, Planning, Integration and Community Engagement

Discussions in regards to the CEO report took place.

Item 2.4 – What are the advantages of having and mobilizing the 5 key stakeholders; a one page document will be provided to the Board at the next Board meeting.

Item 3.3 – Currently there are 5 out of 165 agreements that have been signed. Many agencies are small and the LHIN is meeting one on one to build relationships and to review forms to ensure the information received is accurate. We expect all the agreements will be signed by the end of March.

Item 6.0 – The delay in regards to this item refers to the identification of staff roles and responsibilities as identified at the Board and staff retreats. We are still identifying the framework and mapping out projects that are in line with priorities and other projects that need to be completed so that leads and teams can better determine roles, responsibilities and accountability. A revised structure is being developed to ensure the NE LHIN can sustain the way they do business on a long term basis.

In future reporting sessions, the Board would like to receive a more detailed reporting system of the significant issues; Rémy will look at this for future Board meetings.

8.1 ONE KIDS PLACE AND CCAC SERVICE AGREEMENT – At the January Board meeting the Board of Directors instructed Rémy to develop a service agreement to be submitted back to the Board in February. This agreement was not completed due to scheduled vacations of the parties and a draft service agreement was completed (27 pages) instead. The parties have received and are reviewing the agreement. Both parties have agreed to work to resolve the issues within the next couple of weeks. March 16th is the next scheduled meeting. The Service Agreement will be imbedded in the HSA (due end of March) to ensure no further delay. The three points to be discussed are 1) the dates of the agreement (school year vs financial year), 2) the secondment of the staff that are involved in the project and 3) the budget and flow through funding that is required. All the parties involved want to bring this to a successful end.

The study from the Ministry of Youth is happening at the provincial level. Rémy will find out how the LHIN can have a place at the table.

8.2 REGIONAL ADVISORY PANEL ON ADDICTIONS AND MENTAL HEALTH – specialized 31 beds that were to be deployed by NEMEC. While working on this deployment, it became clear that there are several components to this file that also need to be addressed. The access to beds, the scheduled and acute beds, the ALC challenge that also exist with the Mental Health Beds. The access to the

beds is the issue which then made us resolve to study not only the 31 beds but rather all access; the study would then not be so narrow but will include all beds and would therefore better reflect a regional panel on mental health and addictions. This panel will be co-chaired by the NE LHIN CEO and CEO of NEMEC as NEMEC is funding the solutions that will be found through the study. As we build the membership for the advisory panel, we will tap into the existing structures and it is understood the work will be done through task forces; this will be an opportunity for tapping into existing resources already out there including Round tables. The terms of reference will be completed by mid March. Invitations to join the group will be sent out shortly.

Of note, the communiqué sent out in regards to this Panel should have been sent in a different manner; more thought must be given to who is receiving the information of the communiqués so that it reflects the appropriate wording to ensure the target audience is well informed. On Feb 10th we had a series of teleconference with the stakeholders that we believed would be on our panel and as they gave us feedback, we imbedded their information on the communiqué and we are still open to reviewing the terms of reference. Perhaps the misunderstanding was a reflection that the two existing structures need to overlap more; this is one of the goals of the Panel.

Consideration should be given to including lawyers that deal with these populations as they are seeing more and more clients from this group; perhaps they can be included on the task force. Also to be included are the patients' voice via their families and/or themselves.

We will also ensure that the French and First Nations & Métis People are represented on the panel.

- 8.3 INTEGRATION HEALTH SERVICES PLAN UPDATE – IHSP – Wanted to bring to the attention of the Board that the two provincial priorities have become three priorities with the addition of the diabetes focus.
- 8.4 SURGERY OPTIMIZATION – First phase is complete and is being reviewed. The recommendations to be endorsed will be brought forward to the April Board meeting.

{Motion 2009-117}

Moved by Peter Vaudry seconded by Marc Dumont that the CEO & Senior Management Report be approved as presented.

{Carried}

REGIONAL CHILDREN'S PSYCHIATRIC CENTRE (RCPC)– THE CHILDREN'S PROGRAM

Martha Auchinleck, Senior Director, Performance, Contract and Allocation

Discussions took place in regards to presentation.

10 keys recommendations came out of the report. The next steps include the endorsement of the report by the community concerned; by the end of February we will receive all the feedback in regards to the report. Before the NE LHIN Board receives the Implementation Plan, there will be a cost review.

The crisis / stabilization beds are recognized as the same in the report and the number of beds is 8. The concern is that the crisis and stabilization beds cannot be looked at in the same manner; perhaps this needs to be further investigated. Martha will bring it up with the group working on this file.

The Timmins District is at this time the designated area to service the patients from the Hudson and James Bay region. This will be looked at, at the provincial level.

**REGIONAL CHILDREN'S PSYCHIATRIC CENTRE (RCPC)– THE CHILDREN'S PROGRAM
(Continued)**

{Motion 2009-118}

Moved by Peter Vaudry, seconded by Leah Welk

WHEREAS:

The NE LHIN and the Ministry of Children Youth Services (MCYS) are co-funders of the Regional Children's Psychiatric Centre (RCPC)

WHEREAS:

The NE LHIN has received the Clinical Review of the Regional Children's Psychiatric Centre (RCPC) North East Mental Health Centre Report, conducted by Simon Davidson and Karen Tataryn

WHEREAS:

The Report outlines ten recommendations that will address the delivery of services for children and youth in Northeastern Ontario. The scope for the review did not include a review of governance.

WHEREAS:

An implementation plan that includes a summary of costs still needs to be developed and submitted to the NE LHIN and the Ministry of Children and Youth Services (MCYS).

RESOLVED THAT:

The NE LHIN Board mandates the NE LHIN staff continue to co-lead the Steering Committee and proceed with the development of an implementation plan that will include a summary of costs. Upon completion, the plan will be submitted to the NE LHIN Board and MCYS for review and approval.

For the record, Dr. Stemp voted against this motion.

{Carried}

COMMITTEE REPORTING

Audit Committee

Peter Vaudry (Algoma Planning Area)

The committee is bringing forward the budget summary report and the revised policies.

{Motion 2009-119}

Moved by Gisèle Guénard, seconded by Randy Kapashesit that the Budget Summary Report be approved as presented.

{Carried}

Audit Committee (Continued)

{Motion 2009-122}

Moved by Peter Vaudry, seconded by Leah Welk that

The three revised NE LHIN Policies be approved as presented:

Amortization of Capital Assets

Human Rights and Respectful Workplace

Safeguarding of Fixed/Attractive Assets

{Carried}

Governance / Nomination Committee

Gisèle Guénard (Sudbury/Manitoulin Planning Area)

Discussions took place in regards to the upcoming replacement on our Board of Directors for the Nipissing Planning Area. Interviews have been completed.

NEW BUSINESS

Matter of supporting projects – to be discussed in the Closed Session of the Board Meeting as there is consideration of a NE LHIN policy development in regards to the requests of support letters.

QUESTIONS

Question period from the public was opened.

NEXT BOARD MEETING

Friday, March 27, 2009, Teleconference

Refer to our website for updates: www.nelhin.on.ca

MOVE INTO CLOSED SESSION

{Motion 2009-120}

Moved by Gisèle Guénard, seconded by Randy Kapashesit that that the Board of Directors attending this meeting move into a Closed Session pursuant to the following exceptions of LHINS set out in s.9(5) of the "Local Health Integration Act, 2006:"

x Personal or public interest

Public security

Security of the LHIN and its directors

Personal health information

Prejudice to legal proceedings

Safety

Personnel matters

Labour relations

Matters subject to solicitor client privilege

Matters prescribed by regulation

Deliberations on whether to move into a closed session

Be it further resolved that the following persons be permitted to attend the Closed Session:

Martha Auchinleck, Senior Director, Performance, Contract and Allocation

Rémy Beaudoin, Chief Executive Officer

Lise Boucher, Executive Assistant/Recording Secretary

Cynthia Stables, Senior Corporate Advisor via teleconference

Eileen Clarke, LHINs Legal Council

{Carried}

ADJOURNMENT

{Motion 2009-121}

Moved by Peter Vaudry and seconded by Marc Dumont

That the Chair adjourns the regular Board of Directors meeting of Friday February 27, 2009 at 3:05 p.m.

{Carried}

Mathilde Gravelle Bazinet
Chair